**BAPTIST COLLEGE**

**OF HEALTH SCIENCES**

## FY2021 OPERATING BUDGET PROPOSAL

| | FY16-FY17 ACTUAL | FY17-FY18 ACTUAL | FY18-FY19 ACTUAL | FY19-FY20 BUDGET | FY20-FY21 BUDGET | % increase (-) decrease | |
|---|---|---|---|---|---|---|---|
| **REVENUE:** | | | | | | | |
| Tuition, Fees, Housing, Student Chgs. | $ 13,975,127 | $ 14,690,754 | $ 14,336,142 | $ 14,922,403 | **$ 15,411,868** | 3.28% | 3% |
| Rental Income | | | | | **433,035** | NEW | |
| Parking Revenue | | | | | **250,000** | NEW | |
| Investment Income | 757,228 | 935,171 | 1,223,423 | 800,000 | **800,000** | 0.00% | |
| Other Support: | | | | | | | |
| Medicare Equivalent | 4,362,315 | 4,320,695 | 3,402,007 | 3,381,902 | **3,185,052** | -5.82% | |
| Dudley Operations Grant | | | | | **250,000** | NEW | |
| BMH Education Grant | - | - | - | - | **-** | | |
| Contributions | 118,189 | 16,355 | 84,548 | 323,601 | **211,287** | -34.71% | NDT/Surg tech |
| **TOTAL REVENUE** | $ 19,212,859 | $ 19,962,975 | $ 19,046,120 | $ 19,427,906 | **$ 20,541,242** | 5.73% | |
| | | | | | | | |
| **EXPENSES:** | | | | | | | |
| Salary/Benefits | $ 12,951,165 | $ 12,967,945 | $ 13,209,983 | $ 14,369,885 | **$ 14,806,611** | 3.04% | ***Includes $500K contra account;4 FTE's*** |
| Operating Expenses | 3,051,099 | 3,565,830 | 3,959,447 | 3,972,195 | **4,643,423** | 16.90% | ***Dudley, Surg Tech, IPE, University*** |
| Depreciation | 549,016 | 510,750 | 459,350 | 500,000 | **500,000** | | |
| Provision for Bad Debts | 23,137 | 73,879 | - | - | **-** | | |
| Rent | 1 | 1 | 1 | 1 | **1** | | ***move to offset revenue; implicit price*** |
| **TOTAL EXPENSES** | $ 16,574,418 | $ 17,118,405 | $ 17,628,781 | $ 18,842,081 | **$ 19,950,035** | 5.88% | |
| | | | | | | | |
| Income from Operations | 2,638,441 | 2,844,570 | 1,417,339 | 585,825 | **591,207** | 0.92% | |
| Operating Margin | 14% | 14% | 7.4% | 3.0% | **2.9%** | | |
| | | | | | | | |
| Nonoperating Gain | 598,472 | 148,020 | 1,614,202 | 400,000 | **400,000** | | |
| **REVENUE OVER EXPENSES** | $ 3,236,913 | $ 2,992,590 | $ 3,031,541 | $ 985,825 | **$ 991,207** | 0.55% | |
| | | | | | | | |
| **TOTAL EMPLOYEES** | 159.1 | 160.1 | 165.1 | 166.1 | **170.1** | | |
| | | | | | | | |
| **FALL ENROLLMENT** | 1,076 | 1,075 | 1,064 | 989 | **997** | | |
| | | | | | | | |
| **TUITION** | | | | | | | |
| - Undergraduate | $ 411 | $ 423 | $ 440 | $ 453 | $ 462 | | |
| - Graduate | | $ 650 | $ 650 | $ 650 | $ 650 | | |

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## FY2020 PERSONNEL BUDGET PROPOSAL

| # | Cost Center | FY'16 | FY'17 | FY'18 | FY'19 | FY'20 | FY'21 | |
|---|---|---|---|---|---|---|---|---|
| 85601 | Administration | 6.0 | 7.0 | 7.5 | 7.5 | 7.5 | 7.5 | |
| 85603 | Nursing | 35.0 | 35.0 | 35.0 | 35.0 | 35.0 | 35.0 | |
| 85604 | General Education | 24.0 | 24.0 | 25.0 | 26.0 | 26.0 | 26.0 | |
| 85608 | Allied Health | 16.0 | 17.0 | 17.0 | 17.0 | 18.0 | 18.0 | |
| 85610 | Business & Finance | 8.5 | 9.0 | 9.0 | 9.0 | 5.0 | 5.0 | |
| 85611 | Student Services | 6.0 | 6.0 | 6.0 | 6.0 | 6.0 | 6.0 | |
| 85612 | Admission/Retention | 7.0 | 7.0 | 8.0 | 8.0 | 8.0 | 8.0 | |
| 85616 | Academic Services | 2.0 | 3.0 | 3.0 | 3.0 | 3.0 | 4.0 | + 1 Interprofessional Simulation Lab Coordinator |
| 85619 | Security | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 14.5 | + 1 security officer for Dudley |
| 85620 | Environmental Services | 7.0 | 7.0 | 8.0 | 10.0 | 10.0 | 10.0 | |
| 85621 | Center of Academic Excellence | 7.1 | 5.1 | 5.2 | 5.2 | 5.2 | 5.2 | |
| 85622 | Enrollment Management | 6.0 | 7.0 | 7.0 | 7.0 | 11.0 | 11.0 | |
| 85623 | Financial Aid | 10.5 | 11.0 | 8.9 | 8.9 | 8.9 | 8.9 | |
| 85624 | Information Technology | 7.0 | 7.0 | 7.0 | 7.0 | 7.0 | 7.0 | |
| 87208 | QEP | 0.5 | 0.5 | 0 | 0 | 0 | 0 | |
| 85625 | NDT | 0 | 0 | 0 | 2 | 2 | 2 | |
| | Surgical Technology | 0 | 0 | 0 | 0 | 0 | 2 | + 1 Program Director, 1 coordinator |
| | TOTAL FTE | 156.1 | 159.10 | 160.10 | 165.10 | 166.10 | 170.10 | |
| | **Fall Enrollment** | 1,079 | 1,076 | 1,075 | 1,064 | 989 | 997 | |

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## SUMMARY OF FY2021 CAPITAL BUDGET PROPOSAL

| DESCRIPTION | FY 16-17 | FY 17-18 | FY 18-19 | FY 19-20 | FY 20-21 |
|---|---|---|---|---|---|
| Facilities Projects | $ 4,230,556 | $ 1,460,556 | $ 1,724,910 | $ 748,556 | $ 6,137,300 * |
| Classroom & Lab Equipment | 200,598 | 111,823 | 870,561 | 656,668 | 546,377 |
| Technology | 269,000 | 200,000 | 215,000 | 250,000 | 100,000 |
| Administrative/Other Equipment and Furniture | 12,227 | - | 100,000 | 100,000 | - |
| Student Services Equipment/Furniture | 15,139 | 61,278 | 60,000 | 13,335 | 110,000 |
| Maintenance/Security/Environmental Svcs Equipment | 42,300 | 6,420 | 103,081 | 40,381 | - |
| TOTAL CAPITAL BUDGET | $ 4,769,820 | $ 1,840,077 | $ 3,073,552 | $ 1,808,940 | $ 6,893,677 |

** includes $5 million for Dudley renovations*